



**VETERAN
REPORTERS**

**HAMPTON ROADS TRANSPORTATION
ACCOUNTABILITY COMMISSION**

QUARTERLY MEETING

MEETING BY TELECONFERENCE

**THURSDAY, JULY 16, 2020
9:05 A.M.**

**HAMPTON ROADS TRANSPORTATION
ACCOUNTABILITY COMMISSION
723 WOODLAKE DRIVE
CHESAPEAKE, VIRGINIA 23320**

☎ 855.667.0077

☎ 540.667.4114

VETERANREPORTERS.COM

APPEARANCES**HAMPTON ROADS TRANSPORTATION****ACCOUNTABILITY COMMISSION:**

JENNIFER COLEMAN-HODNETT

HAMPTON ROADS TRANSPORTATION**ACCOUNTABILITY COMMISSION**

723 WOODLAKE DRIVE

CHESAPEAKE VIRGINIA 23320

TELEPHONE: 757.420.8300

E-MAIL: JHODNETT@HRTAC.ORG

LINDA T. JOHNSON, HRTAC CHAIR

TOM INGLIMA, COUNSEL TO HRTAC

FRANK M. RABIL, MAYOR OF FRANKLIN

DONNIE R. TUCK, MAYOR OF HAMPTON

WILLIAM M. MCCARTY, ISLE OF WIGHT BOARD OF

SUPERVISORS

MICHAEL J. HIPPLE, JAMES CITY COUNTY BOARD OF

SUPERVISORS

MCKINLEY L. PRICE, MAYOR OF NEWPORT NEWS

KENNETH C. ALEXANDER, MAYOR OF NORFOLK

HERBERT R. GREEN, JR., POQUOSON CITY COUNCIL

JOHN L. ROWE, JR., MAYOR OF PORTSMOUTH

CHRISTOPHER D. CORNWELL, SR., SOUTHAMPTON COUNTY

BOARD OF SUPERVISORS

1 ROBERT M. "BOBBY" DYER, MAYOR OF VIRGINIA BEACH
2 DOUGLAS PONS, MAYOR OF WILLIAMSBURG
3 THOMAS G. SHEPPERD, JR., YORK COUNTY BOARD OF
4 SUPERVISORS
5 SENATOR L. LOUISE LUCAS
6 SENATOR T. MONTGOMERY "MONTY" MASON
7 DELEGATE CLINT L. JENKINS
8 DELEGATE JOSEPH C. LINDSEY
9 DELEGATE MIKE P. MULLIN
10 STEPHEN BRICH, VDOT COMMISSIONER
11 CHRISTOPHER G. HALL, VDOT
12 W. SHEPPARD "SHEP" MILLER, III, COMMONWEALTH
13 TRANSPORTATION BOARD
14 JOHN F. MALBON, COMMONWEALTH TRANSPORTATION BOARD
15 JENNIFER MITCHELL, DRPT
16 ROBERT A. CRUM, EXECUTIVE DIRECTOR HAMPTON ROADS
17 PLANNING DISTRICT COMMISSION
18 JOHN V. MIHALY, HRTPO
19 WILLIAM E. HARRELL, PRESIDENT AND CEO HAMPTON
20 ROADS TRANSIT
21 CATHIE VICK, VIRGINIA PORT AUTHORITY
22
23
24
25

HAMPTON ROADS TRANSPORTATION**ACCOUNTABILITY COMMISSION****QUARTERLY MEETING****THURSDAY, JULY 16, 2020****9:05 A.M.**

DIRECTOR PAGE: We're recording in the absence of Veteran Reporters. It is ready to press record. Chair Johnson, I'll turn the floor to you to open the meeting and take the roll.

CHAIR JOHNSON: All right. Thank you very much and good morning to everyone. We'll call this meeting to order, and I'll ask Tom Inglima to read the declaration for the purpose of meeting, and then follow up with the roll call.

MR. INGLIMA: Thank you, Chair Johnson. The declaration reads in as follows: In light of the Governor's Declared State of Emergency due to COVID-19, it is impracticable and unsafe for the Commission to assemble in a single location, so the meeting will be held electronically, by telephone, pursuant to the 2020 Appropriation Act; the purpose of the meeting is to discuss or transact the business statutorily required or necessary to continue

1 operations of the Commission and the discharge of
2 its lawful purposes, duties, and
3 responsibilities. The Commission will make
4 available a recording or transcript of the
5 meeting on its website in accordance with the
6 timeframes established in Sections 2.2-3707 and
7 2.2-3707.1 of the Code of Virginia.

8 At this time, it looks like we
9 have a quorum. We should take a roll call. If
10 it's okay with you, Chair Johnson, I'll proceed
11 to do that.

12 **CHAIR JOHNSON:** Yes. Please do.
13 Could everyone mute their phones, though? It
14 sounds like we have some background noise. Tom,
15 you can go ahead.

16 **MR. INGLIMA:** When I read your
17 name, please confirm your presence. In the
18 interest of time, I will omit titles, so please
19 excuse that. Rick West?

20 **MAYOR WEST:** Present.

21 **MR. INGLIMA:** Frank Rabil?

22 **MAYOR RABIL:** Here.

23 **MR. INGLIMA:** Donnie Tuck?

24 **MAYOR TUCK:** Present.

25 **MR. INGLIMA:** William McCarty?

1 **MR. MCCARTY:** Present.

2 **MR. INGLIMA:** Michael Hipple?

3 **MR. HIPPLE:** Here.

4 **MR. INGLIMA:** McKinley Price?

5 **MAYOR PRICE:** Present.

6 **MR. INGLIMA:** Kenneth Alexander?

7 Herbert Green? John Rowe?

8 **MAYOR ROWE:** Present.

9 **MR. INGLIMA:** Christopher

10 Cornwell?

11 **MR. CORNWELL:** Present.

12 **MR. INGLIMA:** Linda Johnson?

13 **CHAIR JOHNSON:** Here.

14 **MR. INGLIMA:** Bobby Dyer?

15 **MAYOR DYER:** Present.

16 **MR. INGLIMA:** Doug Pons?

17 **MAYOR PONS:** Present.

18 **MR. INGLIMA:** Thomas Shepperd?

19 **MR. SHEPPERD:** Present.

20 **MR. INGLIMA:** Louise Lucas?

21 **SENATOR LUCAS:** Present.

22 **MR. INGLIMA:** Monty Mason?

23 **SENATOR MASON:** Here.

24 **MR. INGLIMA:** Clint Jenkins?

25 **DELEGATE JENKINS:** Here.

1 **MR. INGLIMA:** Joseph Lindsey?

2 **DELEGATE LINDSEY:** Here.

3 **MR. INGLIMA:** Michael Mullin?

4 **DELEGATE MULLIN:** Here.

5 **MR. INGLIMA:** John Malbon?

6 Stephen Brich?

7 **COMMISSIONER BRICH:** Present.

8 **MR. INGLIMA:** Jennifer Mitchell?

9 **MS. MITCHELL:** Present.

10 **MR. INGLIMA:** Cathie Vick? Mr.

11 Mihaly, will you let us know if we have a quorum?

12 **MR. MIHALY:** We have a meeting
13 quorum, and we've also reached a voting quorum.

14 **MR. INGLIMA:** Thank you.

15 **CHAIR JOHNSON:** Thank you very
16 much. Our next item is the approval of the
17 agenda, and I would ask for a motion and a
18 second. And please identify yourself as you make
19 your motion.

20 **MAYOR ROWE:** John Rowe.

21 **MR. HIPPLE:** Motion for approval.

22 **CHAIR JOHNSON:** We have John Rowe
23 for a motion to approve. And my second?

24 **MAYOR PRICE:** McKinley Price.

25 **CHAIR JOHNSON:** Thank you. Would

1 you please call the roll?

2 **MR. INGLIMA:** Rick West?

3 **MAYOR WEST:** Present.

4 **MR. INGLIMA:** It would be aye or
5 yes.

6 **MAYOR WEST:** I'm sorry. Yes.

7 **MR. INGLIMA:** Frank Rabil?

8 **MAYOR RABIL:** Yes.

9 **MR. INGLIMA:** Donnie Tuck?

10 **MAYOR TUCK:** Aye.

11 **MR. INGLIMA:** William McCarty?

12 **MR. MCCARTY:** Aye.

13 **MR. INGLIMA:** Michael Hipple?

14 **MR. HIPPLE:** Aye.

15 **MR. INGLIMA:** McKinley Price?

16 **MAYOR PRICE:** Aye.

17 **MR. INGLIMA:** Kenneth Alexander?

18 Herbert Green? John Rowe?

19 **MAYOR ROWE:** Aye.

20 **MR. INGLIMA:** Christopher

21 Cornwell?

22 **MR. CORNWELL:** Yes.

23 **MR. INGLIMA:** Linda Johnson?

24 **CHAIR JOHNSON:** Yes.

25 **MR. INGLIMA:** Bobby Dyer?

1 **MAYOR DYER:** Aye.

2 **MR. INGLIMA:** Doug Pons?

3 **MAYOR PONS:** Aye.

4 **MR. INGLIMA:** Thomas Shepperd?

5 Thomas Shepperd?

6 **MR. SHEPPERD:** Yes.

7 **MR. INGLIMA:** Louise Lucas?

8 **SENATOR LUCAS:** Aye.

9 **MR. INGLIMA:** Monty Mason?

10 **SENATOR MASON:** Aye.

11 **MR. INGLIMA:** Clint Jenkins?

12 **DELEGATE JENKINS:** Aye.

13 **MR. INGLIMA:** Joseph Lindsey?

14 **DELEGATE LINDSEY:** Aye.

15 **MR. INGLIMA:** Michael Mullin?

16 **DELEGATE MULLIN:** Aye.

17 **MR. INGLIMA:** Mr. Mihaly?

18 **MR. MIHALY:** The motion is

19 approved.

20 **CHAIR JOHNSON:** Thank you very

21 much. Director Page, do we have any public

22 comments this morning?

23 **DIRECTOR PAGE:** Chair Johnson and

24 I have no public comments received at the

25 Commission nor do we have anyone who expressed

1 within the 24-hour advance notice that they
2 wanted to speak today. So you can continue with
3 the agenda.

4 **CHAIR JOHNSON:** Thank you very
5 much. So we'll move to Item 4, which is Chair's
6 comments. And my only comments this morning,
7 first of all, is I'd like to welcome Senator
8 Louise Lucas back to HRTAC. We are happy to have
9 you here. Thank you so much for serving. We
10 also have Mayor Doug Pons from Williamsburg
11 joining us for the first time. And we'd like to
12 just say hello to Jennifer Mitchell, who has been
13 with us for quite a while, but we're happy to
14 have you here today as we talk about transit in
15 the Hampton Roads region. So thank you so much.
16 So I'd like to congratulate all of you. Thank
17 you for coming and for being a part of this
18 organization.

19 You're going to see that a lot of
20 work has gone into today's meeting. The action
21 items we will be getting into have been numerous
22 hours of work for many, many people. And
23 hopefully, this will be a very productive
24 meeting. So with that, I'd ask that we move to
25 Item 5, which is the Consent Agenda. And we need

1 an approval for the minutes of the June 18th,
2 2020 Annual Organizational Meeting.

3 **MR. HIPPLE:** Hipple. Motion for
4 approval.

5 **CHAIR JOHNSON:** Do I have a
6 second?

7 **MAYOR DYER:** Bobby Dyer, second.

8 **CHAIR JOHNSON:** Thank you. Tom,
9 could you please call the roll?

10 **MR. INGLIMA:** Yes. Rick West?

11 **MAYOR WEST:** Yes.

12 **MR. INGLIMA:** Frank Rabil?

13 **MAYOR RABIL:** Yes.

14 **MR. INGLIMA:** Donnie Tuck?

15 **MAYOR TUCK:** Aye.

16 **MR. INGLIMA:** William McCarty?

17 **MR. MCCARTY:** Aye.

18 **MR. INGLIMA:** Michael Hipple?

19 **MR. HIPPLE:** Aye.

20 **MR. INGLIMA:** McKinley Price?

21 **MAYOR PRICE:** Aye.

22 **MR. INGLIMA:** Kenneth Alexander?

23 Herbert Green? John Rowe?

24 **MAYOR ROWE:** Aye.

25 **MR. INGLIMA:** Christopher

1 Cornwell?

2 **MR. CORNWELL:** Yes.

3 **MR. INGLIMA:** We're getting some
4 feedback, so please mute. Linda Johnson?

5 **CHAIR JOHNSON:** Yes.

6 **MR. INGLIMA:** Bobby Dyer?

7 **MAYOR DYER:** Yes.

8 **MR. INGLIMA:** Doug Pons?

9 **MAYOR PONS:** Aye.

10 **MR. INGLIMA:** Thomas Shepperd?

11 **MR. SHEPPERD:** Aye.

12 **MR. INGLIMA:** Louise Lucas?

13 **SENATOR LUCAS:** Aye.

14 **MR. INGLIMA:** Monty Mason?

15 **SENATOR MASON:** Aye.

16 **MR. INGLIMA:** Clint Jenkins?

17 **DELEGATE JENKINS:** Aye.

18 **MR. INGLIMA:** Joseph Lindsey?

19 **DELEGATE LINDSEY:** Aye.

20 **MR. INGLIMA:** Michael Mullin?

21 **DELEGATE MULLIN:** Aye.

22 **MR. INGLIMA:** Mr. Mihaly, will you
23 confirm the result?

24 **MR. MIHALY:** The motion is
25 approved.

1 **CHAIR JOHNSON:** Thank you very
2 much. We'll now move to Item 6, which is our
3 action items for today. The first one being the
4 Amended and Restated Bylaws. This is a second
5 reading. It's attachment 6A if you're following
6 along, and I'll turn to Director Page.

7 **DIRECTOR PAGE:** Yes. Thank you,
8 Chair Johnson and members of the Commission. As
9 the commissioners may recall back at the June
10 18th Annual Organizational Meeting of the
11 Commission, we had the first reading and briefing
12 of the third amended and restated bylaws. In
13 accordance with the procedures of the Commission,
14 in order to amend and restate your bylaws, you
15 have to have a first reading and a second
16 reading. What you have before you today, Madam
17 Chair and members of the Commission, is the
18 second reading of the bylaws and affordability
19 for discussion by the commissioners. I have not
20 received any comments on the third amended and
21 restated bylaws.

22 And I'll turn the floor over to
23 Counsel Inglima to walkthrough any comments he
24 may have moving forward, and then Chair Johnson,
25 back to you for the vote.

1 **MR. INGLIMA:** Thank you, Chair
2 Johnson.

3 **CHAIR JOHNSON:** Thank you.

4 **MR. INGLIMA:** Thank you, Mr. Page.
5 The third amended and restated bylaws have
6 several amendments. The first of which is in
7 Article IV, Section K. That is the provision
8 that deals with the votes of the Commission. The
9 changes at the beginning of the paragraph are to
10 note as an exception from the typical voting
11 rules that Section 33.2-2600.1 of the Virginia
12 Code now has a modified rule with respect to
13 matters relating to the Hampton Roads Regional
14 Transit Program Fund. The bottom of that
15 paragraph expresses what the new rule is.

16 Decisions of the Commission
17 regarding the disbursement of funds pursuant to
18 Section 33.2-2600.1 of the Virginia Code shall
19 require the affirmative vote of two-thirds of the
20 Members of the Commission subject to the taxes
21 imposed pursuant to Section 58.1-802.4 of the
22 Virginia Code and Section 58.1-1743.

23 The second set of amendments
24 appears in Article V, and that's new subsection
25 D. It's the Regional Transit Committee which has

1 been formed. It's an advisory committee like the
2 other advisory committees of the Commission. The
3 membership of this committee is the members of
4 the Commission that are subject to the taxes
5 imposed by those statutory sections I just
6 referenced.

7 The last amendment is in Article
8 VII, Section C. And that's to update a statutory
9 cite that is out of date.

10 Chair Johnson, that concludes my
11 comment.

12 **CHAIR JOHNSON:** All right. If
13 there are no other questions, it would be a
14 motion to approve.

15 **MAYOR ROWE:** John Rowe.

16 **MAYOR ALEXANDER:** Kenny Alexander.
17 Second.

18 **CHAIR JOHNSON:** We have a motion
19 and a second. Would you please call the roll,
20 Tom?

21 **MR. INGLIMA:** Yes, Chair. Rick
22 West?

23 **MAYOR WEST:** Yes.

24 **MR. INGLIMA:** Frank Rabil?

25 **MAYOR RABIL:** Yes.

1 **MR. INGLIMA:** Donnie Tuck?

2 **MAYOR TUCK:** Aye.

3 **MR. INGLIMA:** William McCarty?

4 **MR. MCCARTY:** Aye.

5 **MR. INGLIMA:** Michael Hipple?

6 **MR. HIPPLE:** Aye.

7 **MR. INGLIMA:** McKinley Price?

8 **MAYOR PRICE:** Aye.

9 **MR. INGLIMA:** Kenneth Alexander?

10 **MAYOR ALEXANDER:** Aye.

11 **MR. INGLIMA:** Herbert Green? John

12 Rowe?

13 **MAYOR ROWE:** Aye.

14 **MR. INGLIMA:** Christopher

15 Cornwell?

16 **MR. CORNWELL:** Yes.

17 **MR. INGLIMA:** Linda Johnson?

18 **CHAIR JOHNSON:** Yes.

19 **MR. INGLIMA:** Bobby Dyer?

20 **MAYOR DYER:** Yes.

21 **MR. INGLIMA:** Doug Pons?

22 **MAYOR PONS:** Aye.

23 **MR. INGLIMA:** Thomas Shepperd?

24 **MR. SHEPPERD:** Aye.

25 **MR. INGLIMA:** Louise Lucas?

1 **SENATOR LUCAS:** Aye.

2 **MR. INGLIMA:** Monty Mason?

3 **SENATOR MASON:** Aye.

4 **MR. INGLIMA:** Clint Jenkins?

5 **DELEGATE JENKINS:** Aye.

6 **MR. INGLIMA:** Joseph Lindsey?

7 **DELEGATE LINDSEY:** Aye.

8 **MR. INGLIMA:** Michael Mullin?

9 **DELEGATE MULLIN:** Aye.

10 **MR. INGLIMA:** Mr. Mihaly, the
11 result?

12 **MR. MIHALY:** The motion is
13 approved.

14 **CHAIR JOHNSON:** Thank you very
15 much. That takes us to our second item, B,
16 Master Agreement for the Development and Tolling
17 of the Hampton Roads Express Lanes Network. This
18 would be the Master Tolling Agreement. This is
19 the resolution authorizing finalization, the
20 execution, and the delivery.

21 We'll turn this over to Director
22 Page and Counselor Inglima.

23 **DIRECTOR PAGE:** Yes. Thank you,
24 Chair Johnson and members of the Commission. As
25 a follow on to the June 18th Annual

1 Organizational Meeting, our HRTAC staff and our
2 support team consisting of Tom Inglima, General
3 Counsel; Chuck Wall, Special Counsel; Eric
4 Ballou, Bond Counsel; David Miller, and Leong
5 Chong from PFM all worked very diligently to move
6 forward and in collaboration and coordination
7 under the guidance of the Master Tolling
8 Agreement Advisory Committee to move forward with
9 the comments that were made and the feedback that
10 was provided at the Commission's Annual
11 Organizational meeting. To move forward and
12 negotiate a substantially final version of the
13 Master Tolling Agreement. As you all now see
14 before you, this agreement has a wide array of
15 exhibits as they are developed and moved forward
16 at the same time. So this has been a very large
17 undertaking and also one that has incorporated in
18 and involved many of the comments as well from
19 the Commonwealth Transportation Board, Virginia
20 Department of Transportation, and the Secretary
21 of Transportation's Office as well.

22 Before you in putting forth, since
23 our last meeting, the Master Tolling Agreement
24 Advisory Committee has met three times, provided
25 and enormous amount of time and effort and input,

1 and I wanted to thank you Chair Johnson, who's
2 chair of the Master Tolling Agreement Advisory
3 Committee and all of the Commissioners that have
4 been involved. Mayor Alexander, Mayor Tuck,
5 Supervisor Hipple, and also Senator Monty Mason,
6 who have been very heavily involved in the
7 Committee's work on this document.

8 At this time, I bring forward to
9 you a recommendation for the Commission's
10 approval in the development of a resolution 2020-
11 02, and in addition to that, the recommendation
12 and general consensus has come forward from the
13 MTA Committee as well.

14 I'd like to turn the floor over to
15 Counsel Inglima to walk through the substantial
16 changes that have occurred in the final version
17 development since our June 18th meeting, and I
18 think that the commissioners will be very pleased
19 as to where we came on this document in its
20 development and negotiations with Richmond. So
21 Counsel Inglima, I'll turn this over to you and
22 your team supporting you in this effort.

23 **MR. INGLIMA:** Thank you, Kevin.
24 Can we make sure the phones are on mute, please?
25 In our June 18th meeting, I went through a

1 detailed PowerPoint presentation, summarizing the
2 most material terms of the Master Tolling
3 Agreement. I will not repeat all that
4 information, but note that the PowerPoint
5 included in the agenda materials at page 34 of
6 the PDF document is an updated version of that
7 presentation.

8 It is updated to reflect how the
9 agreement now addresses the two primary open
10 issues that were flagged at that June 18th
11 meeting. If you are viewing the agenda package
12 in PDF format, page 27 contains a four-page
13 update that I'll go through today. At the
14 conclusion, I'll highlight next steps, and then
15 take any questions.

16 As you'll recall, the Master
17 Tolling Agreement is now called the Master
18 Agreement for Development and Tolling because it
19 serves as a framework agreement among the CTB,
20 VDOT, and HRTAC related to the development,
21 instructions, financing, operation, and
22 maintenance of the Hampton Roads Express Lanes
23 network. On June 18th, we identified the role of
24 the Toll Policy Committee and VDOT's obligations
25 relating to compensation events as the two areas

1 that required further work. Through extensive
2 negotiations and work with VDOT and supported by
3 our Master Tolling Agreement Advisory Committee,
4 we've produced some solutions.

5 The first open issue related to
6 the Toll Policy Committee. As y'all recall,
7 House Bill 1438 which gave HRTAC specific tolling
8 powers relating to the Hampton Roads Express
9 Lanes network provides that the CTB, VDOT, and
10 HRTAC must enter into a Master Tolling Agreement
11 which among other things, contains provisions
12 deemed necessary or appropriate to ensure the
13 safe and efficient operations in network. In
14 that bill, the Commonwealth initially asserted
15 that changes to tolling policies should be
16 subject to the review and approval of the Toll
17 Policy Committee. However, the proposed
18 committee will have six members, three appointed
19 by HRTAC and three appointed by the Secretary of
20 Transportation. This created the prospect of a
21 deadlock. The compromise, which is incorporated
22 in the draft agreement, is for the committee to
23 be purely advisory.

24 However, to ensure the
25 Commissioner of Highways is able to evaluate the

1 policies and their impact on safety and
2 operations, we've developed a process by which
3 the Commissioner will be provided the proposed
4 policy, whether the initial policies or a
5 modification, and asked to issue either a "No
6 Exception" notice, in other words, he doesn't
7 object, or an "Exception" notice. Importantly,
8 the Commissioner may not take exception unless he
9 or she is able to reasonably demonstrate that the
10 proposed policies without modification are
11 reasonably likely to have a material adverse
12 effect on safety or operations.

13 Specific tests are stated. With a
14 respect to safety, the test, and I'm summarizing
15 this, is whether the implementation of the
16 policies would cause the crash rate, compared
17 with a five year average, to increase by more
18 than 5 percent. With respect to operations, the
19 test, and this again summarized, looks at whether
20 the policies would cause the "person throughput"
21 to decrease by more than 5 percent in two or more
22 system segments, or by more than 10 percent in a
23 single system segment. A system segment is the
24 portion of I-64 between the major interchanges or
25 when looking at the beginning or end of the

1 network, the portion from the beginning or ending
2 points of the nearest interchange.

3 We think these tests greatly
4 reduce the potential for disputes, but if HRTAC
5 decides it wants to seek recourse in court, the
6 Commissioner's determination would be evaluated
7 using a reasonableness standard instead of an
8 arbitrary and capricious standard.

9 The second open area on June 18th
10 related to the circumstances in which VDOT would
11 be obligated to compensate HRTAC for loss toll
12 revenue and/or increased tolling costs. Page 2
13 of the update which is page 28 of the PDF lists
14 the various circumstances. The circumstance that
15 required the most work between the parties was
16 defining when a VDOT maintenance activity would
17 trigger the right to compensation.

18 The parties developed a concept of
19 a compensable maintenance event. I'm now on page
20 29 of the PDF. A compensable maintenance event,
21 summarized, is triggered if VDOT's maintenance
22 activities with respect to the general purpose of
23 HOT lane results in an extended closure,
24 including, without limitation, individual lane
25 closures, in a single direction of the general

1 purpose lanes or the HOT lanes in any system
2 segment. And what is extended? Extended is more
3 than 60 consecutive days or more than 1080 hours
4 in a 180-day period. And this excludes the hours
5 between 10 p.m. and 4 a.m. at night, when VDOT
6 will typically try and do most of their
7 activities.

8 This rule doesn't apply to
9 maintenance caused by negligence or misconduct of
10 a third party or an act of God. You'll remember
11 that for those events, HRTAC will seek insurance
12 to guard against lost toll revenue.

13 Earlier, I noted that a system
14 segment is the portion of I-64 between the major
15 interchanges or when looking at the beginning or
16 the end, the portion from the beginning point to
17 the nearest interchange. So when looking at the
18 extended interference from the maintenance
19 activities, the days or hours within the same
20 system segment are aggregated with each other,
21 but interference occurring in Newport News
22 wouldn't be aggregated with interference at
23 Bowers Hill because those are separate system
24 segments.

25 The days and hours test acts as a

1 threshold, so VDOT is not obligated to compensate
2 for damages during the initial 60 days or the
3 initial 1080 hours. It's only after those points
4 are reached.

5 Whenever a compensation event
6 arises, VDOT must compensate HRTAC for the
7 adverse net cost impact and any adverse net
8 revenue impact. Because this is a relationship
9 between governmental partners, the net revenue
10 impact is calculated conservatively. There isn't
11 a profitability element. Thus, the Commission
12 Damages definition focuses on the effect of the
13 lost revenue on HRTAC's financing arrangements,
14 and VDOT must generally pay the amounts required
15 to cure the breach, restore any reserves or
16 deposits that were drawn, and to maintain
17 compliance with the financing covenant.

18 That concludes the update I have
19 on the MTA itself. And what I would now do is
20 point you to page 31 of the PDF, which is a
21 summary of the exhibits. Most of the exhibits
22 are used to address supplemental information
23 except there are three model agreements attached.

24 One, Exhibit 9, is the model
25 standard project agreement that will be used when

1 VDOT and HRTAC are prepared to move forward with
2 the construction of an element of the network.
3 The document is similar to the document that VDOT
4 and HRTAC used with the first five projects, but
5 it has been updated and evolved a bit. HRTAC's
6 execution and delivery of each standard project
7 agreement will have to be approved through
8 further action by the Commission, consistent with
9 our past practice.

10 The second, Exhibit 14, is an
11 electronic toll collection agreement. VDOT
12 operated the Commonwealth's EZ-Pass system on
13 behalf of all toll operators, so this is a
14 program agreement with substantially standard
15 terms relating to how EZ-Pass transactions are
16 processed.

17 The third, Exhibit 15, is a
18 violation processing services agreements. When
19 HRTAC takes over the tolling operation and
20 maintenance activities, it must have a means to
21 collect non-EZ-Pass transactions such as pay-by-
22 plate. HRTAC may subcontract a third party to
23 perform the service or it may engage VDOT. If
24 HRTAC engaged VDOT, the agreement would apply.
25 It is another VDOT program agreement. It sets

1 forth the terms and conditions upon which VDOT
2 provides the services for various toll road
3 operators throughout the Commonwealth.

4 On page 30 of the PDF, we've
5 highlighted the most notable next steps.
6 Notably, assuming HRTAC and the CTB approve the
7 Master Agreement, we'll move quickly to finalize
8 and execute it whereupon VDOT would issue notice
9 to proceed on the HRBT expansion project and
10 HRTAC would move to close on the bond sale that
11 was approved back in May.

12 I'd be happy to take any
13 questions.

14 **CHAIR JOHNSON:** Do we have any
15 questions from anyone?

16 **DELEGATE MULLIN:** Hey, this is
17 Mike Mullin. I just wanted to commend all those
18 who have been a part of this process and being
19 able to put this together. I think this is far
20 beyond what any of us could have possibly
21 expected in terms of the benefits that we could
22 see for a Master Tolling Agreement. I
23 particularly think that the segmentation process
24 is excellent. I know in these prior meetings, I
25 have raised some concerns about where the HOT

1 lanes should begin, whether it's at Jefferson or
2 in the Hampton. I remain concerned about some of
3 that, but this tolling agreement is really an
4 extraordinary amount of work that Director Page,
5 you and your staff and all those who have been
6 involved have been able to put together. And I
7 commend all those who've been on the committee
8 who have been able to make this happen. This is
9 a great thing for Hampton Roads.

10 **CHAIR JOHNSON:** Thank you. Is
11 there anyone else?

12 **MAYOR TUCK:** Chair Johnson?

13 **CHAIR JOHNSON:** Yes?

14 **MAYOR TUCK:** This is Mayor Tuck.

15 **CHAIR JOHNSON:** Yes, sir.

16 **MAYOR TUCK:** Just an observation
17 that I guess since I came on to HRTAC back in
18 July 2016 and certainly since this discussions
19 initially began regarding the prioritization of
20 HRBT expansion, Director Page has really, really
21 been someone I've leaned on, as far as guidance
22 and just being there to answer any questions and
23 I just want to commend him, first of all.

24 Secondly, Tom Ingle is Duke guy
25 and that says it all. But on a serious note, I

1 just think that the fact that they have worked so
2 diligently on our behalf and we know the
3 meeting's we've had since the June meeting, all
4 the things we've tried to hammer out. The
5 continuous concerns that we've raised, they have
6 addressed. And I think this document probably
7 represents the best thing that we're going to
8 get, and I would just ask wholehearted support of
9 this by the other members of HRTAC.

10 **CHAIR JOHNSON:** Thank you. And if
11 might, I would certainly everything that Mayor
12 Tuck has just said. You know, I cannot thank Mr.
13 Page and Mr. Inglima and all of the people that
14 have worked with you so diligently, the staff.
15 And I want to thank the members of the committee
16 because everybody has been very engaged and
17 worked very hard. And I too believe this is
18 totally the best outcome, and I think that the
19 hard work, it shows this morning what we've come
20 to. So I too would endorse this wholeheartedly.

21 **MR. SHEPPERD:** Madam Chair, this is
22 Tom Shepperd.

23 **MR. MILLER:** Mayor Johnson?

24 **CHAIR JOHNSON:** Yes?

25 **MR. MILLER:** Mayor Johnson, this

1 Shep Miller. May I just, may I say something?

2 **CHAIR JOHNSON:** Certainly.

3 **MR. MILLER:** You cannot have an
4 agreement without two parties agreeing. And I
5 think we owe a lot of thanks to Steve Brich and
6 the team at VDOT and the secretary. You know,
7 this has been negotiated with them over a long
8 period. There's obviously been issues that were
9 tough. But I think they deserve a lot of credit,
10 too, for getting us to where we are. Hopefully,
11 we'll get this thing all wrapped up and buttoned
12 up soon. But particular, Steve Brich, who's
13 taken the lead on a lot of this and John Lawson
14 and others, and so I want to thank them as well
15 as the others at the state level who've worked
16 with us in Hampton Roads to get to this point.
17 Thank you.

18 **CHAIR JOHNSON:** Absolutely. As
19 you said, it takes two sides to work. And
20 Sheriff Shepperd, I believe you had asked to
21 speak?

22 **MR. SHEPPERD:** Yes. Thank you.
23 The one thing that really impressed me about the
24 work that's done here is as Shep just mentioned,
25 the compromise between the state and the Hampton

1 Roads area, is the fact that we have this thing
2 really clearly put back into, no doubt, put back
3 into our area of responsibility on the policy.
4 And I'm very, very pleased to see that. I mean,
5 and there's nuances here that I know that we're
6 not going to go into. But, you know, the
7 maintenance parts and all that, it's just, if you
8 dig into it, you can see how complicated the
9 negotiations are and the concerns. And it seems
10 to have addressed everything. I'm particularly
11 pleased with the fact, though, that our voice as
12 HRTAC and the collector of taxes down here to
13 fund it is clearly stated and that we'll be able
14 to kind of drive our train, if you will.

15 One question, once we approve
16 this, and I understand that the funding, the
17 commitment of funding is already done, but
18 there's, like, I don't know, what a million or
19 some dollars remaining. This is going to allow
20 us now to go ahead and proceed with the tunnel,
21 right? I mean, this agreement was kind of
22 holding up stuff and so this is making this now,
23 when we get through this, we will be able to
24 proceed with the tunnel development; is that
25 correct?

1 **MR. INGLIMA:** Chair Johnson, if I
2 may.

3 **CHAIR JOHNSON:** Okay.

4 **MR. INGLIMA:** Yes, ma'am. Our
5 definitive funding agreement for the Hampton
6 Roads Bridge Tunnel project requires and relies
7 upon toll revenues of a minimum of \$345 million.
8 Without the execution of this agreement by the
9 three parties that are required to do this
10 execution, you know, to answer Mr. Shepperd's
11 question is, is this agreement is reliant on its
12 execution to provide the \$345 million conduit for
13 us to meet those funding commitments that's in
14 our definitive funding plan for HRBT.

15 Also, I may remind the
16 commissioners that at the Annual Organizational
17 Meeting and other actions that have also been
18 related to the financing of the Hampton Roads
19 Bridge Tunnel project, the rather sizable bond
20 issuance that we have program and planned for in
21 August, in the authorization of your executive
22 director and others support that role in the
23 endeavor of this bond issuance, there were two
24 conditions that had to be precedent and fulfilled
25 in order for us to sell those bonds. One of

1 those was the execution of the Master Tolling
2 Agreement, and the other was the development and
3 achievement of the notice to proceed on the
4 construction of the Hampton Roads Bridge Tunnel
5 project. So those are the conditions that are
6 there before us, and that's the importance of the
7 Master Tolling Agreement moving forward so that
8 we can move forward as well with our fulfillment
9 of the funding plan and also the ability to
10 provide the funds for the Hampton Roads Bridge
11 Tunnel Project. Thank you very much.

12 **CHAIR JOHNSON:** Are there any
13 other questions of any commissioners? If not . .
14 .

15 **MAYOR ROWE:** This is John Rowe.

16 **CHAIR JOHNSON:** Yes.

17 **MAYOR ROWE:** I was going to move
18 that we approve the agreement.

19 **CHAIR JOHNSON:** Do I have a
20 second.

21 **MAYOR PRICE:** McKinley Price...

22 **MR. INGLIMA:** Chair Johnson...

23 **CHAIR JOHNSON:** Yes.

24 **MR. INGLIMA:** Chair Johnson, it
25 seems for the matter of the record, it'll be

1 advisable if I read the motion as being first and
2 seconded, and then let them reaffirm those first
3 and second.

4 **CHAIR JOHNSON:** That'd be fine.

5 **MR. INGLIMA:** Thank you.

6 **CHAIR JOHNSON:** That'd be fine.

7 Thank you.

8 **MR. INGLIMA:** The motion is to
9 approve Resolution 2020-02, Master Agreement for
10 Development and Tolling of the Hampton Roads
11 Express Lanes Network, also known as Master
12 Tolling Agreement. Approval of and authorization
13 to execute and deliver Master Agreement for
14 Development and Tolling of the Hampton Roads
15 Express Lanes Network.

16 **MAYOR PRICE:** Second.

17 **CHAIR JOHNSON:** We have a motion
18 by Mayor Rowe, and second was McKinley Price.

19 **MAYOR PRICE:** Correct.

20 **CHAIR JOHNSON:** Thank you. Could
21 we please call the roll?

22 **MR. INGLIMA:** Rick West?

23 **MAYOR WEST:** Yes.

24 **MR. INGLIMA:** Frank Rabil?

25 **MAYOR RABIL:** Yes.

1 **MR. INGLIMA:** Donnie Tuck?

2 **MAYOR TUCK:** Aye.

3 **MR. INGLIMA:** William McCarty?

4 **MR. MCCARTY:** Aye.

5 **MR. INGLIMA:** Michael Hipple?

6 **MR. HIPPLE:** Aye.

7 **MR. INGLIMA:** McKinley Price?

8 **MAYOR PRICE:** Aye.

9 **MR. INGLIMA:** Kenneth Alexander?

10 **MAYOR ALEXANDER:** Aye.

11 **MR. INGLIMA:** Herbert Green? John

12 Rowe?

13 **MAYOR ROWE:** Aye.

14 **MR. INGLIMA:** Christopher

15 Cornwell?

16 **MR. CORNWELL:** Yes.

17 **MR. INGLIMA:** Linda Johnson?

18 **CHAIR JOHNSON:** Yes.

19 **MR. INGLIMA:** Bobby Dyer?

20 **MAYOR DYER:** Aye.

21 **MR. INGLIMA:** Doug Pons?

22 **MAYOR PONS:** Aye.

23 **MR. INGLIMA:** Thomas Shepperd?

24 **MR. SHEPPERD:** Aye.

25 **MR. INGLIMA:** Louise Lucas?

1 **SENATOR LUCAS:** Aye.

2 **MR. INGLIMA:** Monty Mason?

3 **SENATOR MASON:** Aye.

4 **MR. INGLIMA:** Clint Jenkins?

5 **DELEGATE JENKINS:** Aye.

6 **MR. INGLIMA:** Joseph Lindsey?

7 **DELEGATE LINDSEY:** Aye.

8 **MR. INGLIMA:** Michael Mullin?

9 **DELEGATE MULLIN:** Aye.

10 **MR. INGLIMA:** Mr. Mihaly, will you
11 confirm the result?

12 **MR. MIHALY:** The motion is
13 approved.

14 **CHAIR JOHNSON:** I wish we could
15 applaud. Thank you so much to everyone. There
16 you go. So at this point, we will move to Item
17 C, which is the Hampton Roads Regional Transit
18 Fund Update. This is a discussion matter, and
19 I'll turn it over to Director Page and I believe
20 we'll also hear from our CEO of Transit, Mr.
21 Harrell. Mr. Page?

22 **DIRECTOR PAGE:** Yes, thank you.
23 Yes. Thank you, Chair Johnson. And 6C is a
24 discussion item just to inform the full
25 Commission of the activities that the Commission

1 will be taken forward as the six cities that are
2 currently involved in the transportation district
3 of Hampton Roads during this Hampton Roads
4 transit.

5 In carrying forward with that, and
6 in response to the legislation that was passed in
7 the 2020 Session of the General Assembly, you'll
8 find in your packet the Hampton Roads Regional
9 Transit Program and Funds section of the code,
10 which sets forth the Regional Transit funds and
11 also the process in how those funds will be
12 developed, distributed, and managed by the
13 Hampton Roads Transportation Accountability
14 Commission.

15 What I would like to do is just
16 kind of walk through briefly the processes that
17 the Commission has taken to date in preparation
18 for the management of this fund so that the full
19 Commission knows the involvement of the
20 Commission and also the six mayors and the
21 Transit Funding Committee that was just created
22 through the bylaws change that the Commission
23 just voted in a few minutes ago.

24 To begin with at the
25 administrative level, Hampton Roads HRTAC has

1 moved forward with the establishment of the trust
2 accounts. We will be receiving, and thank you,
3 Director Mitchell, for working with VDOT on the
4 establishment of the flow of funds through the
5 Commonwealth to HRTAC. Those funds will flow
6 just like the Hampton Roads Transportation funds
7 do through VDOT, through trust fund accounts to
8 HRTAC on a monthly basis, and then we will then
9 administer those funds and invest them just like
10 we do as well with the Hampton Roads Regional
11 Transit Funds.

12 In the establishment of these fund
13 accounts, I want to be very clear for the record
14 that the Hampton Roads Regional Transit funds are
15 independent funds, and those trust accounts have
16 been set up independently. We have established
17 an account at the local government investment
18 pool, as well as two bank accounts at our normal
19 bank, Atlantic Union, to protect those funds and
20 keep those funds separate from the Hampton Roads
21 Regional Transit funds.

22 In addition to that, and moving
23 forward, we look also to the Commonwealth of
24 Virginia Department of Rail and Public
25 Transportation through their strategic planning

1 process that's now required by law of Hampton
2 Roads Transit as a guide to move forward with the
3 strategic plan and the identification of those
4 projects through the Hampton Roads Transportation
5 Planning Organization.

6 I would like to turn the floor
7 over right now to Bob Crum. Now Mr. Crum, I
8 understand that the TPO will be taking some
9 actions today at its meeting following our
10 meeting to establish the committee that's
11 necessary by law and also how you will move
12 forward with the planning process. So Mr. Crum,
13 I'd like to turn the floor over to you.

14 **MR. CRUM:** Yes, thank you.

15 **CHAIR JOHNSON:** Excuse me. Bob,
16 before you get going, could everyone please mute
17 their phones? We're getting someone's
18 presentation. Thank you. I'm sorry. Please go
19 ahead, Bob.

20 **MR. CRUM:** Thank you, Chair
21 Johnson. Yes. Thank you. This is Bob Crum,
22 executive director of the Hampton Roads
23 Transportation Planning Organization. Here at
24 the TPO, we're really excited to support HRTAC,
25 support HRT, and other transit organizations in

1 Hampton Roads to promote regional coordination as
2 we go into this new chapter of how we deliver a
3 regionally coordinated transit system.

4 The General Assembly action that
5 occurred this past session prescribed the
6 specific responsibility to our Hampton Roads TPO
7 to create, to establish a Regional Transit
8 Advisory Panel. That transit panel shall be
9 composed of representatives of major business and
10 industry groups, employers, shopping
11 destinations, institutions of higher education,
12 military installations, hospitals, and healthcare
13 center, and public transit entities such as HRT
14 and WADA and Suffolk's Transit System to really
15 provide input on a vision for a long-term, multi-
16 modal transit system for the Hampton Roads
17 region. So in accordance with that direction
18 provided by the code of Virginia, we have been
19 working closely with Mr. Harrell and the HRT team
20 as well as the HRTAC team on what the membership
21 of that Regional Transit Advisory Panel should
22 be.

23 At 10:30 today, the TPO Board will
24 meet, and one of the items on the agenda is our
25 recommended roster for that Regional Transit

1 Advisory Panel, and we will be requesting that
2 the HRTPO Board take action today to appoint and
3 approve that Regional Transit Advisory Panel. We
4 look forward to convening that group. We think
5 we really can build a strong regional panel that
6 will be advocates for public transportation in
7 Hampton Roads. And look forward to playing the
8 role of supporting that panel. And also,
9 coordinating transit planning activities between
10 HRT and WADA and Suffolk systems.

11 So Chair Johnson, I'll turn it
12 back over to you to see if there's any questions.

13 **CHAIR JOHNSON:** Does anyone have
14 any questions for Director Page or Mr. Crum?
15 Okay. Hearing none . . .

16 **DIRECTOR PAGE:** Chair, Chair
17 Johnson?

18 **CHAIR JOHNSON:** Yes.

19 **DIRECTOR PAGE:** Yeah. If you
20 don't mind, if I could have the floor for just
21 one more minute. I'd like to also ask Mr.
22 Harrell if he would like to give just a brief
23 overview of the strategic planning efforts that
24 have been underway and also the great work that
25 the six cities have done in working with HRT to

1 start the development and implementation of the
2 first year of the program and also I would like
3 to thank Director Mitchell, who I believe is
4 still on the phone with us today, for the great
5 work that the Department of Rail and Public
6 Transportation has done to fund the strategic
7 plan efforts at HRT and also development as one
8 of the premier plans that was developed and
9 funded by Director Mitchell and her team to start
10 this process. And due to that, I think part of
11 that proactivity at the state level has yielded
12 for us to be able to move so quickly and
13 efficiently into this program, having that
14 strategic plan already ready to go and approved
15 just recently by the Director and her team at the
16 RPT.

17 So Mr. Harrell, I'll turn the
18 floor over to you.

19 **MR. HARRELL:** Thank you so much,
20 Mr. Page and members of the Commission. With the
21 bold actions of the General Assembly this year,
22 we truly have the opportunity to build a regional
23 transit system that complements your over \$5
24 billion investment in roads, bridges, and tunnels
25 by increasing the utilization of the additional

1 capacity with a high-frequency network of major
2 employers and activity centers in our region. We
3 certainly want to thank the patrons of the
4 legislation: on the Senate side, Senator Lucas;
5 on the House side, Delegate Askew; and a number
6 of co-patrons that are part of this call now.

7 And it's noteworthy that the entire Hampton Roads
8 delegation was extremely supportive of building a
9 better transit system.

10 Mr. Page, thank you for mentioning
11 DRPT. Director Mitchell was very strategic and
12 kind enough to provide significant funding for
13 that strategic plan and giving us the additional
14 time we needed to work with our member cities.

15 So very briefly, why is an
16 investment in transit so critical? Our member
17 cities right now show they're 45 percent of
18 operations, which limits connectivity and
19 regional travel. Since HRT's beginnings in 1999,
20 we have been plagued with long wait times between
21 buses, too few shelters and benches, outdated
22 technology, and often, unreliable service levels,
23 which are different in each of the six member
24 cities.

25 We are super excited to get the

1 Hampton Roads Regional Transit Program underway.
2 In accordance with the legislation, the program
3 is explicitly for a core regional network of
4 transit routes and related infrastructure,
5 rolling stock, and support facilities. And our
6 goal is to provide a modern, safe, and efficient
7 core network of services. This forward-looking
8 investment in transit will be very timely as we
9 engage with regional leaders who are now focused
10 on the economic recovery of Hampton Roads through
11 the 757 Recovery and Resilience framework.

12 Why is transit so important
13 relative to that? Quite frankly, the linkage is
14 that over 60 percent of bus riders are headed to
15 and from work. So transit is an integral part of
16 supporting the reactivation of the regional
17 economy and provides equitable and inclusive
18 transportation to all people which is absolutely
19 a must in our society. We look forward to
20 working with HRTAC, their specific roles as you
21 know. Kevin has spoken to that. Staff is
22 currently working to develop a memorandum of
23 understanding between HRT and HRTAC and we look
24 forward to working with Mr. Page and legal
25 counsel to get that in place. We are also

1 looking at package early procurement actions that
2 are needed to execute the program such as new
3 buses, new customer amenities, and new technology
4 upgrades.

5 Finally, we are excited to also
6 work with Bob Crum, who's been a partner for some
7 time. And the strategic plans provides an
8 analysis of opportunities to coordinate with
9 Suffolk, with Williamsburg Area Transit under the
10 direction of the TPO. So we're very pleased
11 about that.

12 And this concludes my comments at
13 this point, and I stand ready to address any
14 questions or comments you have. Thank you.

15 **CHAIR JOHNSON:** Thank you very
16 much. Are there any questions from any
17 commissioners?

18 **MS. MITCHELL:** This is Jennifer
19 Mitchell. I just, if I may,...

20 **CHAIR JOHNSON:** Certainly.

21 **MS. MITCHELL:** ...I just would
22 like to take one moment to thank everybody for
23 their hard work on this and certainly to thank
24 HRT and many of the members that are on the call
25 today that serve on their Board for the hard work

1 they've done in adopting the transit strategic
2 plan as well. It is a landmark plan, and I think
3 that it'll really go a long way towards guiding
4 the growth of Hampton Roads and it dovetails
5 perfectly with the new funding sources that have
6 been identified here at the region as well. So,
7 again, just wanted to thank all of you that have
8 been involved in this, as well as Director Page
9 and Bob Crum and all of you that have been
10 involved with this so much over the past year.

11 **CHAIR JOHNSON:** Thank you. And
12 Director Mitchell, we certainly thank you for
13 helping us with all the funding that we're going
14 to be working so hard to make sure Hampton Roads
15 gets to a better place in transit. This is
16 another good news story for Hampton Roads, so
17 this meeting this morning is very positive for
18 all. Does anyone have any questions of the
19 commissioner or of Mr. Page or Mr. Crum at this
20 time?

21 If not, we'll move on to 7, which
22 is our information items. The first one is the
23 Monthly Financial Report. Chair Hipple, do you
24 have anything to add to that? We do have it as
25 an attachment.

1 **MR. HIPPLE:** No, I don't.

2 **CHAIR JOHNSON:** All right. B is
3 the VDOT/HRTAC Project Update for the HRBT and
4 other projects. Commissioner Brich, would you
5 like to speak this morning?

6 **COMMISSIONER BRICH:** I will defer
7 to Chris Hall and Jim Utterback to be able to
8 give the respective updates.

9 **CHAIR JOHNSON:** Thank you.

10 **MR. HALL:** Yes, sir. Madam Chair,
11 we've had a number of key milestones this past
12 couple of weeks. As most of you notice, we're
13 erecting the steel over the 264 area there at the
14 Cleveland Street flyover and also across 64, so
15 we're bringing the new Great Bridge Boulevard
16 bridge across 64 as well. And so we continue to
17 also make progress on the peninsula. We're just,
18 the entire project will be in what we call the
19 Phase 2 Configuration where we'll have all the
20 traffic shifted basically to the inside of that
21 project, opening up the work on the outside for
22 the contractors sandwall work. And continue
23 steady progress on the Queens Creek bridge
24 construction as well. So continue to make great
25 progress and appreciate everybody's cooperation

1 and patience with the potential impacts to
2 traffic as we bring some of these key bridges
3 across the interstate. Thank you, ma'am.

4 **CHAIR JOHNSON:** Thank you. Mr.
5 Utterback?

6 **COMMISSIONER BRICH:** He might not
7 be on the phone, Madam Chair. I'll just give a
8 quick update. We continue to work in a very
9 positive manner with the Army Corps of Engineers
10 to receive the joint permit application. We do
11 have two or three additional comments that we
12 were working through. Our contractor's working
13 through with the Corps and we anticipate
14 providing those comment responses in a positive
15 way back to the Corps so that within the next two
16 to three weeks, we anticipate receipt of a joint
17 permit application. So hopefully by the end of
18 July, the first week of August, we will be in a
19 position to where we can issue notice to proceed
20 to the contractor and open up all of the HRBT
21 project to construction activities. And
22 important to note as we go through this is that
23 we are continued to be well ahead of schedule.
24 There's a lot of lessons learned. As I said the
25 last month from the Chesapeake Bay Bridge Tunnel,

1 so certainly, this team is taking those lessons
2 learned, applied them, and almost in a record
3 time, received or about to receive an affirmative
4 joint permit application in a six-month period.
5 So kudos to the team. And we'll continue to give
6 you the good news.

7 **CHAIR JOHNSON:** Thank you so much.
8 Is there any other business anyone would like to
9 bring forward? If not, Item C speaks to our next
10 regular meeting which would be September 17th,
11 2020 at 12:30, and that meeting will be by
12 conference call unless the Governor has lifted
13 the state of emergency. So if there's no other
14 business to come before the Commission, I'd ask
15 for a motion to adjourn.

16 **MAYOR DYER:** Motion to adjourn.
17 Bobby Dyer.

18 **MAYOR ROWE:** Second.

19 **CHAIR JOHNSON:** All right. We
20 have a second by John Rowe. Would you call the
21 roll, please? We may have lost our roll call.
22 Just, we stand adjourned. Thank you.

23 **(WHEREUPON, the meeting was adjourned at 9:56**
24 **a.m.)**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CAPTION

The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.

It was requested that the matter be taken by the reporter and that the same be reduced to typewritten form.



1 CERTIFICATE OF REPORTER AND SECURE ENCRYPTED
2 SIGNATURE AND DELIVERY OF CERTIFIED TRANSCRIPT

3 I, **KATHRYN L. REED**, Notary Public, do hereby
4 certify that the forgoing matter was reported by
5 stenographic and/or mechanical means, that same was
6 reduced to written form, that the transcript prepared
7 by me or under my direction, is a true and accurate
8 record of same to the best of my knowledge and
9 ability; that there is no relation nor employment by
10 any attorney or counsel employed by the parties
11 hereto, nor financial or otherwise interest in the
12 action filed or its outcome.

13 This transcript and certificate have been
14 digitally signed and securely delivered through our
15 encryption server.

16 IN WITNESS HEREOF, I have here unto set my hand
17 this 20TH day of JULY, 2020.

18
19
20 

21
22 /s/ KATHRYN L. REED

23 COURT REPORTER / NOTARY

24 NOTARY REGISTRATION NUMBER: 7520096

25 MY COMMISSION EXPIRES: AUGUST 31, 2020

\$	2016 28:18	44:14	accounts
\$345 32:7	2020 4:4	64 47:14	38:2 38:7
32:12	4:23 11:2	47:16	38:13 38:15
\$5 42:23	19:10 37:7	6A 13:5	38:18
	49:11	6C 36:23	achievement
0	2020-02 34:9		33:3
02 19:11	24-hour 10:1	7	across 47:14
	264 47:13	7 46:21	47:16 48:3
1	27 20:12	757 44:11	act 4:23
10 22:22	28 23:13	9	24:10
24:5	29 23:20	9 25:24	action 10:20
10:30 40:23		9:05 4:5	13:3 26:8
1080 24:3	3	9:56 49:23	40:4 41:2
25:3	30 27:4		actions
12:30 49:11	31 25:20	A	32:17 39:9
14 26:10	33.2-2600.1	a.m 4:5 24:5	42:21 45:1
1438 21:7	14:11 14:18	49:24	activities
15 26:17	34 20:5	ability 33:9	23:22 24:7
16 4:4	4	able 21:25	24:19 26:20
17th 49:10	4 10:5 24:5	22:9 27:19	36:25 41:9
180-day 24:4	45 43:17	28:6 28:8	48:21
18th 11:1		31:13 31:23	activity
13:10 17:25	5	42:12 47:7	23:16 43:2
19:17 19:25	5 10:25	absence 4:7	acts 24:25
20:10 20:23	22:18 22:21	absolutely	add 46:24
23:9	58.1-1743	30:18 44:18	addition
1999 43:19	14:22	accordance	19:11 38:22
2	58.1-802.4	5:5 13:13	additional
2 23:12	14:21	40:17 44:2	42:25 43:13
47:19		account	48:11
2.2-3707 5:6	6	38:17	address
2.2-3707.1	6 13:2	Accountabili	25:22 45:13
5:7	60 24:3 25:2	ty 4:2	addressed
		37:13	29:6 31:10
			addresses



20:9	40:24	already	appears
adjourn	aggregated	31:17 42:14	14:24
49:15 49:16	24:20 24:22	amend 13:14	applaud
adjourned	ago 37:23	amended 13:4	36:15
49:22 49:23	agreeing	13:12 13:20	application
administer	30:4	14:5	48:10 48:17
38:9	agreement	amendment	49:4
administrati	17:16 17:18	15:7	applied 49:2
ve 37:25	18:8 18:13	amendments	apply 24:8
adopting	18:14 18:23	14:6 14:23	26:24
46:1	19:2 20:3	amenities	appoint 41:2
advance 10:1	20:9 20:17	45:3	appointed
adverse	20:18 20:19	among 20:19	21:18 21:19
22:11 25:7	21:3 21:10	21:11	appreciate
25:7	21:22 25:25	amount 18:25	47:25
advisable	26:7 26:11	28:4	appropriate
34:1	26:14 26:24	amounts	21:12
advisory	26:25 27:7	25:14	Appropriatio
15:1 15:2	27:22 28:3	analysis	n 4:23
18:8 18:24	30:4 31:21	45:8	approval
19:2 21:3	32:5 32:8	and/or 23:12	7:16 7:21
21:23 40:8	32:11 33:2	Annual 11:2	11:1 11:4
40:21 41:1	33:7 33:18	13:10 17:25	19:10 21:16
41:3	34:9 34:12	18:10 32:16	34:12
advocates	34:13	answer 28:22	approve 7:23
41:6	agreements	32:10	15:14 27:6
affirmative	25:23 26:18	anticipate	31:15 33:18
14:19 49:3	ahead 5:15	48:13 48:16	34:9 41:3
affordabilit	31:20 39:19	anyone 9:25	approved
y 13:18	48:23	27:15 28:11	9:19 12:25
against	Alexander	41:13 46:18	17:13 26:7
24:12	6:6 8:17	49:8	27:11 36:13
agenda 7:17	11:22 15:16	anything	42:14
10:3 10:25	15:16 16:9	46:24	arbitrary
20:5 20:11	16:10 19:4		23:8
	35:9 35:10		
	allow 31:19		



area 23:9 31:1 31:3 45:9 47:13	available 5:4	47:20	39:21 45:6 46:9
areas 20:25	average 22:17	basis 38:8	Bobby 6:14 8:25 11:7 12:6 16:19 35:19 49:17
arises 25:6	aye 8:4 8:10 8:12 8:14 8:16 8:19 9:1 9:3 9:8 9:10 9:12 9:14 9:16 11:15 11:17 11:19 11:21 11:24 12:9 12:11 12:13 12:15 12:17 12:19 12:21 16:2 16:4 16:6 16:8 16:10 16:13 16:22 16:24 17:1 17:3 17:5 17:7 17:9 35:2 35:4 35:6 35:8 35:10 35:13 35:20 35:22 35:24 36:1 36:3 36:5 36:7 36:9	Bay 48:25	
Army 48:9		begin 28:1 37:24	
arrangements 25:13		beginning 14:9 22:25 23:1 24:15 24:16	bold 42:21
array 18:14		beginnings 43:19	bond 18:4 27:10 32:19 32:23
Article 14:7 14:24 15:7		behalf 26:13 29:2	bonds 32:25
Askew 43:5		believe 29:17 30:20 36:19 42:3	bottom 14:14
assemble 4:20		benches 43:21	Boulevard 47:15
Assembly 37:7 40:4 42:21		benefits 27:21	Bowers 24:23
asserted 21:14		best 29:7 29:18	breach 25:15
assuming 27:6		better 43:9 46:15	Brich 7:6 7:7 30:5 30:12 47:4 47:6 48:6
Atlantic 38:19		beyond 27:20	bridge 32:6 32:19 33:4 33:10 47:15 47:16 47:23 48:25
attached 25:23		bill 21:7 21:14	bridges 42:24 48:2
attachment 13:5 46:25		billon 42:24	brief 41:22
August 32:21 48:18	B	bit 26:5	briefing 13:11
authorizatio n 32:21 34:12	background 5:14	Board 18:19 40:23 41:2 45:25	briefly 37:16 43:15
authorizing 17:19	Ballou 18:4	Bob 39:7 39:15 39:19	bring 19:8 48:2 49:9
	bank 38:18 38:19		
	basically		

bringing 47:15	CEO 36:20	46:11 46:23	9:11 12:16
build 41:5 42:22	certainly 28:18 29:11	47:2 47:9	17:4 36:4
building 43:8	30:2 43:3	47:10 48:4	close 27:10
bus 44:14	45:20 45:23	48:7 49:7	closely 40:19
buses 43:21 45:3	46:12 49:1	Chair's 10:5	closure 23:23
business 4:24 40:9	chair 4:8	change 37:22	closures 23:25
49:8 49:14	4:10 4:16	changes 14:9	code 5:7
buttoned 30:11	5:10 5:12	19:16 21:15	14:12 14:18
bylaws 13:4	6:13 7:15	chapter 40:2	14:22 37:9
13:12 13:14	7:22 7:25	Chesapeake 48:25	40:18
13:18 13:21	8:24 9:20	Chong 18:5	collaboratio n 18:6
14:5 37:22	9:23 10:4	Chris 47:7	collect 26:21
<hr/>	11:5 11:8	Christopher 6:9 8:20	collection 26:11
C	12:5 13:1	11:25 16:14	collector 31:12
calculated 25:10	13:8 13:17	35:14	coming 10:17
capacity 43:1	13:24 14:1	Chuck 18:3	commend 27:17 28:7
capricious 23:8	14:3 15:10	circumstance 23:14	28:23
carrying 37:5	15:12 15:18	circumstance s 23:10	comment 15:11 48:14
Cathie 7:10	15:21 16:18	23:14	comments 9:22 9:24
cause 22:16 22:20	17:14 17:24	cite 15:9	10:6 10:6
caused 24:9	19:1 19:2	cities 37:1	13:20 13:23
center 40:13	27:14 28:10	41:25 43:14	18:9 18:18
centers 43:2	28:12 28:13	43:17 43:24	45:12 45:14
	28:15 29:10	clear 38:13	48:11
	29:21 29:24	clearly 31:2	Commission
	30:2 30:18	31:13	
	32:1 32:3	Cleveland 47:14	
	33:12 33:16	Clint 6:24	
	33:19 33:22		
	33:23 33:24		
	34:4 34:6		
	34:17 34:20		
	35:18 36:14		
	36:23 39:15		
	39:20 41:11		
	41:13 41:16		
	41:16 41:18		
	45:15 45:20		



4:2 4:20	21:17 21:18	23:18	consistent
5:1 5:3	21:22 28:7	concerned	26:8
9:25 13:8	29:15 37:21	28:2	consisting
13:11 13:13	39:10	concerns	18:2
13:17 14:8	committees	27:25 29:5	construction
14:16 14:20	15:2	31:9	26:2 33:4
15:2 15:4	Committee's	concludes	47:24 48:21
17:24 25:11	19:7	15:10 25:18	contains
26:8 36:25	Commonwealth	45:12	20:12 21:11
36:25 37:14	18:19 21:14	conclusion	continue
37:17 37:19	27:3 38:5	20:14	4:25 10:2
37:20 37:22	38:23	conditions	47:16 47:22
42:20 49:14	Commonwealth	27:1 32:24	47:24 48:8
commissioner	's 26:12	33:5	49:5
7:7 21:25	compared	conduit	continued
22:3 22:8	22:16	32:12	48:23
46:19 47:4	compensable	conference	continuous
47:6 48:6	23:19 23:20	49:12	29:5
commissioner	compensate	Configuratio	contractor
s 13:9	23:11 25:1	n 47:19	48:20
13:19 19:3	25:6	confirm 5:17	contractors
19:18 32:16	compensation	12:23 36:11	47:22
33:13 45:17	20:25 23:17	congratulate	contractor's
Commissioner	25:5	10:16	48:12
's 23:6	complements	connectivity	convening
Commission's	42:23	43:18	41:4
18:10 19:9	compliance	consecutive	cooperation
commitment	25:17	24:3	47:25
31:17	complicated	consensus	coordinate
commitments	31:8	19:12	45:8
32:13	composed	Consent	coordinated
committee	40:9	10:25	40:3
14:25 15:1	compromise	conservative	coordinating
15:3 18:8	21:21 30:25	ly 25:10	41:9
18:24 19:3	concept		coordination
19:13 20:24			
21:3 21:6			

18:6 40:1	credit 30:9	4:13 4:17	25:16
co-patrons	Creek 47:23	Declared	deserve 30:9
43:6	critical	4:18	destinations
core 44:3	43:16	decrease	40:11
44:7	Crum 39:7	22:21	detailed
Cornwell	39:7 39:12	deemed 21:12	20:1
6:10 6:11	39:14 39:20	defer 47:6	determinatio
8:21 8:22	39:21 41:14	defining	n 23:6
12:1 12:2	45:6 46:9	23:16	develop
16:15 16:16	46:19	definition	44:22
35:15 35:16	CTB 20:19	25:12	developed
Corps 48:9	21:9 27:6	definitive	18:15 22:2
48:13 48:15	cure 25:15	32:5 32:14	23:18 37:12
correct	currently	Delegate	42:8
31:25 34:19	37:2 44:22	6:25 7:2	development
cost 25:7	customer	7:4 9:12	17:16 19:10
costs 23:12	45:3	9:14 9:16	19:17 19:20
counsel	<hr/>	12:17 12:19	20:18 20:20
13:23 18:3	D	12:21 17:5	31:24 33:2
18:3 18:4	damages 25:2	17:7 17:9	34:10 34:14
19:15 19:21	25:12	27:16 36:5	42:1 42:7
44:25	date 15:9	36:7 36:9	different
Counselor	37:17	43:5	43:23
17:22	David 18:4	delegation	dig 31:8
couple 47:12	days 24:3	43:8	diligently
court 23:5	24:19 24:25	deliver	18:5 29:2
covenant	25:2	34:13 40:2	29:14
25:17	deadlock	delivery	direction
COVID-19	21:21	17:20 26:6	23:25 40:17
4:19	deals 14:8	demonstrate	45:10
crash 22:16	decides 23:5	22:9	director 4:6
create 40:7	Decisions	Department	9:21 9:23
created	14:16	18:20 38:24	13:6 13:7
21:20 37:21	declaration	42:5	17:21 17:23
		deposits	28:4 28:20
			32:22 36:19



everything 29:11 31:10	44:3	Financial 46:23	13:24 18:6 18:8 18:11
evolved 26:5	Express 17:17 20:22	financing 20:21 25:13	18:15 19:8 19:12 26:1
excellent 27:24	21:8 34:11 34:15	25:17 32:18	33:7 33:8 37:1 37:5
except 25:23	expressed 9:25	fine 34:4 34:6	38:1 38:23 39:2 39:12
exception 14:10 22:6 22:7 22:8	expresses 14:15	first 10:7 10:11 13:3	41:4 41:7 44:19 44:24
excited 39:24 43:25 45:5	extended 23:23 24:2 24:2 24:18	13:11 13:15 14:6 21:5	49:9
excludes 24:4	extensive 21:1	26:4 28:23 34:1 34:2	forward- looking 44:7
excuse 5:19 39:15	extraordinar y 28:4	42:2 46:22 48:18	four-page 20:12
execute 27:8 34:13 45:2	extremely 43:8	five 22:17 26:4	framework 20:19 44:11
execution 17:20 26:6 32:8 32:10 32:12 33:1	EZ-Pass 26:12 26:15	flagged 20:10	Frank 5:21 8:7 11:12 15:24 34:24
executive 32:21 39:22	<hr/> F <hr/>	floor 4:8 13:22 19:14	frankly 44:13
Exhibit 25:24 26:10 26:17	facilities 44:5	39:6 39:13 41:20 42:18	fulfilled 32:24
exhibits 18:15 25:21 25:21	fact 29:1 31:1 31:11	flow 38:4 38:5	fulfillment 33:8
expansion 27:9 28:20	feedback 12:4 18:9	flyover 47:14	full 36:24 37:18
expected 27:21	final 18:12 19:16	focused 44:9	fund 14:14 31:13 36:18
explicitly	finalization 17:19	focuses 25:12	37:18 38:7 38:12 42:6
	finalize 27:7	format 20:12	funded 42:9
	Finally 45:5	formed 15:1	funding 31:16 31:17
		forth 18:22 27:1 37:10	
		forward	

32:5 32:13	4:18	38:10 38:14	higher 40:11
32:14 33:9	great 28:9	38:20 39:1	high-
37:21 43:12	41:24 42:4	39:4 39:22	frequency
46:5 46:13	47:15 47:24	40:1 40:6	43:1
funds 14:17	greatly 23:3	40:16 41:7	highlight
33:10 37:9	Green 6:7	43:7 44:1	20:14
37:10 37:11	8:18 11:23	44:10 46:4	highlighted
38:4 38:5	16:11 35:11	46:14 46:16	27:5
38:6 38:9	group 41:4	happen 28:8	Highways
38:11 38:14	groups 40:10	happy 10:8	21:25
38:15 38:19	growth 46:4	10:13 27:12	Hill 24:23
38:20 38:21	guard 24:12	hard 29:17	Hipple 6:2
<hr/>	guess 28:17	29:19 45:23	6:3 7:21
G	guidance	45:25 46:14	8:13 8:14
<hr/>	18:7 28:21	Harrell	11:3 11:3
general 18:2	guide 39:2	36:21 40:19	11:18 11:19
19:12 23:22	guiding 46:3	41:22 42:17	16:5 16:6
23:25 37:7	guy 28:24	42:19	19:5 35:5
40:4 42:21	<hr/>	having 42:13	35:6 46:23
generally	H	headed 44:14	47:1
25:14	<hr/>	healthcare	holding
gets 46:15	Hall 47:7	40:12	31:22
getting	47:10	hear 36:20	hopefully
10:21 12:3	hammer 29:4	Hearing	10:23 30:10
30:10 39:17	Hampton 4:1	41:15	48:17
giving 43:13	10:15 14:13	heavily 19:6	hospitals
goal 44:6	17:17 20:22	held 4:21	40:12
God 24:10	21:8 28:2	hello 10:12	HOT 23:23
gone 10:20	28:9 30:16	helping	24:1 27:25
government	30:25 32:5	46:13	hours 10:22
38:17	32:18 33:4	Herbert 6:7	24:3 24:4
governmental	33:10 34:10	8:18 11:23	24:19 24:25
25:9	34:14 36:17	16:11 35:11	25:3
Governor	37:3 37:3	Hey 27:16	House 21:7
49:12	37:8 37:13		43:5
Governor's	37:25 38:6		

HRBT 27:9 28:20 32:14 47:3 48:20	identified 20:23 46:6	20:5	6:24 7:1
HRT 39:25 40:13 40:19 41:10 41:25 42:7 44:23 45:24	identify 7:18	including 23:24	7:3 7:5 7:8 7:10 7:14 8:2 8:4 8:7
HRTAC 10:8 18:1 20:20 21:7 21:10 21:19 23:4 23:11 24:11 25:6 26:1 26:4 26:19 26:22 26:24 27:6 27:10 28:17 29:9 31:12 37:25 38:5 38:8 39:24 40:20 44:20 44:23	I'll 4:8 4:12 5:10 13:6 13:22 19:21 20:13 20:14 36:19 41:11 42:17 48:7	inclusive 44:17	8:9 8:11 8:13 8:15 8:17 8:20 8:23 8:25 9:2 9:4 9:7
HRTAC's 25:13 26:5	I'm 8:6 22:14 23:19 31:4 31:10 39:18	incorporated 18:17 21:21	9:9 9:11 9:13 9:15 9:17 11:10 11:12 11:14 11:16 11:18 11:20 11:22 11:25 12:3
HRTPO 41:2	impact 22:1 25:7 25:8 25:10	increase 22:17	12:6 12:8 12:10 12:12 12:14 12:16 12:18 12:20 12:22 13:23 14:1 14:4 15:21 15:24 16:1 16:3 16:5 16:7 16:9 16:11 16:14 16:17 16:19 16:21 16:23 16:25 17:2 17:4 17:6 17:8 17:10 17:22 18:2 19:15 19:21 19:23 28:24 29:13 32:1 32:4 33:22 33:24 34:5 34:8 34:22 34:24 35:1 35:3
HRT's 43:19	impacts 48:1	independent 38:15	
<hr/> I <hr/>	implementati on 22:15 42:1	independentl y 38:16	
I-64 22:24 24:14	importance 33:6	individual 23:24	
I'd 10:7 10:16 10:24 19:14 27:12 39:13 41:21 49:14	important 44:12 48:22	industry 40:10	
identificati on 39:3	Importantly 22:7	inform 36:24	
	imposed 14:21 15:5	information 20:4 25:22 46:22	
	impracticabl e 4:19	infrastructure 44:4	
	impressed 30:23	Inglima 4:13 4:16 5:16 5:21 5:23 5:25 6:2 6:4 6:6 6:9 6:12 6:14 6:16 6:18 6:20 6:22	
	included		



35:5 35:7	ce 24:18		29:10 29:23
35:9 35:11	interstate	<hr/> J <hr/>	29:24 29:25
35:14 35:17	48:3	Jefferson	30:2 30:18
35:19 35:21	invest 38:9	28:1	32:1 32:3
35:23 35:25	investment	Jenkins 6:24	33:12 33:16
36:2 36:4	38:17 42:24	6:25 9:11	33:19 33:22
36:6 36:8	43:16 44:8	9:12 12:16	33:23 33:24
36:10	involved	12:17 17:4	34:4 34:6
initial 22:4	18:18 19:4	17:5 36:4	34:17 34:20
25:2 25:3	19:6 28:6	36:5	35:17 35:18
initially	37:2 46:8	Jennifer 7:8	36:14 36:23
21:14 28:19	46:10	10:12 45:18	39:15 39:21
input 18:25	involvement	Jim 47:7	41:11 41:13
40:15	37:19	John 6:7 7:5	41:17 41:18
inside 47:20	isn't 25:10	7:20 7:22	45:15 45:20
installation	issuance	8:18 11:23	46:11 47:2
s 40:12	32:20 32:23	15:15 16:11	47:9 48:4
instead 23:7	issue 21:5	30:13 33:15	49:7 49:19
institutions	22:5 27:8	35:11 49:20	joining
40:11	48:19	Johnson 4:8	10:11
instructions	issues 20:10	4:10 4:17	joint 48:10
20:21	30:8	5:10 5:12	48:16 49:4
insurance	item 7:16	6:12 6:13	Joseph 7:1
24:11	10:5 10:25	7:15 7:22	9:13 12:18
integral	13:2 17:15	7:25 8:23	17:6 36:6
44:15	36:16 36:24	8:24 9:20	July 4:4
interchange	49:9	9:23 10:4	28:18 48:18
23:2 24:17	items 10:21	11:5 11:8	June 11:1
interchanges	13:3 40:24	12:4 12:5	13:9 17:25
22:24 24:15	46:22	13:1 13:8	19:17 19:25
interest	it'll 33:25	13:24 14:2	20:10 20:23
5:18	46:3	14:3 15:10	23:9 29:3
interference	IV 14:7	15:12 15:18	<hr/> K <hr/>
24:21 24:22	I've 28:21	16:17 16:18	Kenneth 6:6
interreferen		17:14 17:24	8:17 11:22
		19:1 27:14	16:9 35:9
		28:10 28:12	Kenny 15:16
		28:13 28:15	

Kevin 19:23 44:21	lessons 48:24 49:1	30:5 30:9 30:13 48:24	manner 48:9
key 47:11 48:2	level 30:15 37:25 42:11	Louise 6:20 9:7 10:8 12:12 16:25 35:25	Mason 6:22 6:23 9:9 9:10 12:14 12:15 17:2 17:3 19:5 36:2 36:3
known 34:11	levels 43:22	Lucas 6:20 6:21 9:7 9:8 10:8 12:12 12:13 16:25 17:1 35:25 36:1 43:4	Master 17:16 17:18 18:7 18:13 18:23 19:2 20:2 20:16 20:17 21:3 21:10 27:7 27:22 33:1 33:7 34:9 34:11 34:13
kudos 49:5	lifted 49:12	<hr/> M <hr/>	material 20:2 22:11
<hr/> L <hr/>	light 4:18	ma'am 32:4 48:3	materials 20:5
landmark 46:2	likely 22:11	Madam 13:16 29:21 47:10 48:7	matter 33:25 36:18
lane 23:23 23:24	limitation 23:24	maintain 25:16	matters 14:13
lanes 17:17 20:22 21:9 24:1 24:1 28:1 34:11 34:15	limits 43:18	maintenance 20:22 23:16 23:19 23:20 23:21 24:9 24:18 26:20 31:7	may 13:9 13:24 22:8 26:22 26:23 27:11 30:1 30:1 32:2 32:15 45:19 49:21
large 18:16	Linda 6:12 8:23 12:4 16:17 35:17	major 22:24 24:14 40:9 43:1	Mayor 5:20 5:22 5:24 6:5 6:8 6:15 6:17 7:20 7:24
last 15:7 18:23 48:25	Lindsey 7:1 7:2 9:13 9:14 12:18 12:19 17:6 17:7 36:6 36:7	Malbon 7:5	
law 39:1 39:11	linkage 44:13	managed 37:12	
lawful 5:2	lists 23:13	management 37:18	
Lawson 30:13	local 38:17		
lead 30:13	location 4:21		
leaders 44:9	long 30:7 43:20 46:3		
leaned 28:21	long-term 40:15		
learned 48:24 49:2	loss 23:11		
legal 44:24	lost 24:12 25:13 49:21		
legislation 37:6 43:4 44:2	lot 10:19		
Leong 18:4			

8:3 8:6 8:8	31:21	mentioning	38:3 42:3
8:10 8:16	means 26:20	43:10	42:9 43:11
8:19 9:1	meet 32:13	met 18:24	45:18 45:19
9:3 10:10	40:24	Michael 6:2	45:21 46:12
11:7 11:11	meeting 4:3	7:3 8:13	modal 40:16
11:13 11:15	4:9 4:12	9:15 11:18	model 25:23
11:21 11:24	4:14 4:21	12:20 16:5	25:24
12:7 12:9	4:24 5:5	17:8 35:5	modern 44:6
15:15 15:16	7:12 10:20	36:8	modification
15:23 15:25	10:24 11:2	Mihaly 7:11	22:5 22:10
16:2 16:8	13:10 18:1	7:12 9:17	modified
16:10 16:13	18:11 18:23	9:18 12:22	14:12
16:20 16:22	19:17 19:25	12:24 17:10	moment 45:22
19:4 19:4	20:11 29:3	17:12 36:10	month 48:25
28:12 28:14	32:17 39:9	36:12	monthly 38:8
28:14 28:16	39:10 46:17	Mike 27:17	46:23
29:11 29:23	49:10 49:11	milestones	Monty 6:22
29:25 33:15	49:23	47:11	9:9 12:14
33:17 33:21	meetings	military	17:2 19:5
34:16 34:18	27:24	40:12	36:2
34:19 34:23	meeting's	Miller 18:4	morning 4:11
34:25 35:2	29:3	29:23 29:25	9:22 10:6
35:8 35:10	member 43:14	30:1 30:3	29:19 46:17
35:13 35:20	43:16 43:23	million	47:5
35:22 49:16	members 13:8	31:18 32:7	motion 7:17
49:18	13:17 14:20	32:12	7:19 7:21
mayors 37:20	15:3 17:24	mind 41:20	7:23 9:18
McCarty 5:25	21:18 29:9	minimum 32:7	11:3 12:24
6:1 8:11	29:15 42:20	minute 41:21	15:14 15:18
8:12 11:16	45:24	minutes 11:1	17:12 34:1
11:17 16:3	membership	37:23	34:8 34:17
16:4 35:3	15:3 40:20	misconduct	36:12 49:15
35:4	memorandum	24:9	49:16
McKinley 6:4	44:22	Mitchell 7:8	move 10:5
7:24 8:15	mentioned	7:9 10:12	10:24 13:2
11:20 16:7	30:24		18:5 18:8
33:21 34:18			
35:7			
mean 31:4			

18:11 26:1	negotiations	47:12 48:19	22:2 22:12
27:7 27:10	19:20 21:2	nuances 31:5	22:18 43:18
33:8 33:17	31:9	numerous	operators
36:16 39:2	net 25:7	10:21	26:13 27:3
39:11 42:12	25:7 25:9	<hr/>	opportunitie
46:21	network	0	s 45:8
moved 18:15	17:17 20:23	object 22:7	opportunity
38:1	21:9 21:13	obligated	42:22
moving 13:24	23:1 26:2	23:11 25:1	order 4:12
33:7 38:22	34:11 34:15	obligations	13:14 32:25
MTA 19:13	43:1 44:3	20:24	organization
25:19	44:7	observation	10:18 39:5
Mullin 7:3	Newport	28:16	39:23
7:4 9:15	24:21	obviously	Organization
9:16 12:20	news 24:21	30:8	al 11:2
12:21 17:8	46:16 49:6	occurred	13:10 18:1
17:9 27:16	night 24:5	19:16 40:5	18:11 32:16
27:17 36:8	noise 5:14	occurring	organization
36:9	none 41:15	24:21	s 39:25
multi 40:15	non-EZ-Pass	Office 18:21	others 30:14
mute 5:13	26:21	okay 5:10	30:15 32:22
12:4 19:24	nor 9:25	32:3 41:15	outcome
39:16	normal 38:18	omit 5:18	29:18
<hr/>	notable 27:5	open 4:9	outdated
N	Notably 27:6	20:9 21:5	43:21
nearest 23:2	note 14:10	23:9 48:20	outside
24:17	20:4 28:25	opening	47:21
necessary	48:22	47:21	overview
4:25 21:12	noted 24:13	operated	41:23
39:11	noteworthy	26:12	owe 30:5
neglience	43:7	operation	<hr/>
24:9	notice 10:1	20:21 26:19	P
negotiate	22:6 22:7	operations	<hr/>
18:12	27:8 33:3	5:1 21:13	p.m 24:5
negotiated			package
30:7			20:11 45:1

packet 37:8	40:5 46:10	plagued	policy 20:24
page 4:6	47:11	43:20	21:6 21:17
9:21 9:23	patience	plan 32:14	22:4 31:3
13:6 13:7	48:1	33:9 39:3	Pons 6:16
14:4 17:22	patrons 43:3	42:7 42:14	6:17 9:2
17:23 20:5	pay 25:14	43:13 46:2	9:3 10:10
20:12 23:12	pay-by 26:21	46:2	12:8 12:9
23:13 23:19	PDF 20:6	planned	16:21 16:22
25:20 27:4	20:12 23:13	32:20	35:21 35:22
28:4 28:20	23:20 25:20	planning	pool 38:18
29:13 36:19	27:4	38:25 39:5	portion
36:21 36:22	peninsula	39:12 39:23	22:24 23:1
41:14 41:16	47:17	41:9 41:23	24:14 24:16
41:19 42:20	people 10:22	plans 42:8	position
43:10 44:24	29:13 44:18	45:7	48:19
46:8 46:19	percent	plate 26:22	positive
panel 40:8	22:18 22:21	playing 41:7	46:17 48:9
40:8 40:21	22:22 43:17	please 5:12	48:14
41:1 41:3	44:14	5:17 5:18	possibly
41:5 41:8	perfectly	7:18 8:1	27:20
paragraph	46:5	11:9 12:4	potential
14:9 14:15	perform	15:19 19:24	23:4 48:1
particular	26:23	34:21 39:16	PowerPoint
30:12	period 24:4	39:18 49:21	20:1 20:4
particularly	30:8 49:4	pleased	powers 21:8
27:23 31:10	permit 48:10	19:18 31:4	practice
parties	48:17 49:4	31:11 45:10	26:9
23:15 23:18	person 22:20	point 24:16	precedent
30:4 32:9	PFM 18:5	25:20 30:16	32:24
partner 45:6	Phase 47:19	36:16 45:13	premier 42:8
partners	phone 42:4	points 23:2	preparation
25:9	48:7	25:3	37:17
party 24:10	phones 5:13	policies	prepared
26:22	19:24 39:17	21:15 22:1	26:1
passed 37:6		22:4 22:10	prescribed
past 26:9		22:16 22:20	

<p>40:5 presence 5:17 Present 5:20 5:24 6:1 6:5 6:8 6:11 6:15 6:17 6:19 6:21 7:7 7:9 8:3 presentation 20:1 20:7 39:18 press 4:8 Price 6:4 6:5 7:24 7:24 8:15 8:16 11:20 11:21 16:7 16:8 33:21 33:21 34:16 34:18 34:19 35:7 35:8 primary 20:9 prior 27:24 prioritizati on 28:19 proactivity 42:11 probably 29:6 procedures 13:13 proceed 5:10 27:9 31:20 31:24 33:3</p>	<p>48:19 process 22:2 27:18 27:23 37:11 39:1 39:12 42:10 processed 26:16 processes 37:16 processing 26:18 procurement 45:1 produced 21:4 productive 10:23 profitabilit y 25:11 program 14:14 26:14 26:25 32:20 37:9 42:2 42:13 44:1 44:2 45:2 progress 47:17 47:23 47:25 project 25:25 26:6 27:9 32:6 32:19 33:5 33:11 47:3 47:18 47:21 48:21 projects</p>	<p>26:4 39:4 47:4 promote 40:1 proposed 21:17 22:3 22:10 prospect 21:20 protect 38:19 provide 32:12 33:10 40:15 43:12 44:6 provided 18:10 18:24 22:3 40:18 provides 21:9 27:2 44:17 45:7 providing 48:14 provision 14:7 provisions 21:11 public 9:21 9:24 38:24 40:13 41:6 42:5 purely 21:23 purpose 4:14 4:23 23:22 24:1 purposes 5:2</p>	<p>pursuant 4:22 14:17 14:21 putting 18:22 <hr/> Q <hr/> QUARTERLY 4:3 Queens 47:23 question 31:15 32:11 questions 15:13 20:15 27:13 27:15 28:22 33:13 41:12 41:14 45:14 45:16 46:18 quick 48:8 quickly 27:7 42:12 quite 10:13 44:13 quorum 5:9 7:11 7:13 7:13 <hr/> R <hr/> Rabil 5:21 5:22 8:7 8:8 11:12 11:13 15:24 15:25 34:24 34:25 Rail 38:24</p>
--	--	--	--



42:5 raised 27:25 29:5 rate 22:16 rather 32:19 reached 7:13 25:4 reactivation 44:16 reading 13:5 13:11 13:15 13:16 13:18 reads 4:17 ready 4:7 42:14 45:13 reaffirm 34:2 really 28:3 28:20 28:20 30:23 31:2 39:24 40:14 41:5 46:3 reasonablene ss 23:7 reasonably 22:9 22:11 recall 13:9 20:16 21:6 receipt 48:16 receive 48:10 49:3 received 9:24 13:20	49:3 receiving 38:2 recently 42:15 recommendati on 19:9 19:11 recommended 40:25 record 4:8 33:25 38:13 49:2 recording 4:6 5:4 recourse 23:5 recovery 44:10 44:11 reduce 23:4 referenced 15:6 reflect 20:8 regarding 14:17 28:19 region 10:15 40:17 43:2 46:6 regional 14:13 14:25 36:17 37:8 37:10 38:10 38:14 38:21 40:1 40:7 40:21 40:25	41:3 41:5 42:22 43:19 44:1 44:3 44:9 44:16 regionally 40:3 regular 49:10 related 20:20 21:5 23:10 32:18 44:4 relating 14:13 20:25 21:8 26:15 relationship 25:8 relative 44:13 reliant 32:11 relies 32:6 remain 28:2 remaining 31:19 remember 24:10 remind 32:15 repeat 20:3 Report 46:23 Reporters 4:7 representati ves 40:9	represents 29:7 requesting 41:1 require 14:19 required 4:25 21:1 23:15 25:14 32:9 39:1 requires 32:6 reserves 25:15 Resilience 44:11 resolution 17:19 19:10 34:9 respect 14:12 22:14 22:18 23:22 respective 47:8 response 37:6 responses 48:14 responsibili ties 5:3 responsibili ty 31:3 40:6 restate 13:14
---	---	--	---



restated	39:2 39:4	44:6	22:23 22:23
13:4 13:12	39:22 40:1	safety 22:1	24:2 24:14
13:21 14:5	40:6 40:16	22:12 22:14	24:20
restore	41:7 42:24	sale 27:10	segmentation
25:15	43:7 44:1	sandwall	27:23
result 12:23	44:10 46:4	47:22	segments
17:11 36:11	46:14 46:16	schedule	22:22 24:24
results	role 20:23	48:23	sell 32:25
23:23	32:22 41:8	second 7:18	Senate 43:4
revenue	roles 44:20	7:23 11:6	Senator 6:21
23:12 24:12	roll 4:9	11:7 13:4	6:23 9:8
25:8 25:9	4:15 5:9	13:15 13:18	9:10 10:7
25:13	8:1 11:9	14:23 15:17	12:13 12:15
revenues	15:19 34:21	15:19 17:15	17:1 17:3
32:7	49:21 49:21	23:9 26:10	19:5 36:1
review 21:16	rolling 44:5	33:20 34:3	36:3 43:4
Richmond	roster 40:25	34:16 34:18	separate
19:20	routes 44:4	49:18 49:20	24:23 38:20
Rick 5:19	Rowe 6:7 6:8	seconded	September
8:2 11:10	7:20 7:20	34:2	49:10
15:21 34:22	7:22 8:18	Secondly	serious
riders 44:14	8:19 11:23	28:24	28:25
road 27:2	11:24 15:15	secretary	serve 45:25
roads 4:1	15:15 16:12	18:20 21:19	serves 20:19
10:15 14:13	16:13 33:15	30:6	service
17:17 20:22	33:15 33:17	section 14:7	26:23 43:22
21:8 28:9	34:18 35:12	14:11 14:18	services
30:16 31:1	35:13 49:18	14:21 14:22	26:18 27:2
32:6 32:18	49:20	15:8 37:9	44:7
33:4 33:10	RPT 42:16	sections 5:6	serving 10:9
34:10 34:14	rule 14:12	15:5	session 37:7
36:17 37:3	14:15 24:8	seek 23:5	40:5
37:3 37:8	rules 14:11	24:11	sets 26:25
37:13 37:25	_____	seems 31:9	37:10
38:6 38:10	S	33:25	segment
38:14 38:20	safe 21:13		

several 14:6	49:4	state 4:18	substantial
shelters	sizable	30:15 30:25	19:15
43:21	32:19	42:11 49:13	substantiall
Shep 30:1	society	stated 22:13	y 18:12
30:24	44:19	31:13	26:14
Shepperd	solutions	statutorily	Suffolk
6:18 6:19	21:4	4:25	41:10 45:9
9:4 9:5 9:6	someone	statutory	Suffolk's
12:10 12:11	28:21	15:5 15:8	40:14
16:23 16:24	someone's	steady 47:23	summarized
29:21 29:22	39:17	steel 47:13	22:19 23:21
30:20 30:22	sorry 8:6	Stephen 7:6	summarizing
35:23 35:24	39:18	steps 20:14	20:1 22:14
Shepperd's	sounds 5:14	27:5	summary
32:10	sources 46:5	Steve 30:5	25:21
Sheriff	speak 10:2	30:12	super 43:25
30:20	30:21 47:5	stock 44:5	Supervisor
shifted	speaks 49:9	story 46:16	19:5
47:20	Special 18:3	strategic	supplemental
shopping	specific	38:25 39:3	25:22
40:10	21:7 22:13	41:23 42:6	support 18:2
shows 29:19	40:6 44:20	42:14 43:11	29:8 32:22
sides 30:19	spoken 44:21	43:13 45:7	39:24 39:25
significant	staff 18:1	46:1	44:5
43:12	28:5 29:14	Street 47:14	supported
similar 26:3	44:21	strong 41:5	21:2
single 4:21	stand 45:13	stuff 31:22	supporting
22:23 23:25	49:22	subcontract	19:22 41:8
sir 28:15	standard	26:22	44:16
47:10	23:7 23:8	subject	supportive
six 21:18	25:25 26:6	14:20 15:4	43:8
37:1 37:20	26:14	21:16	sure 19:24
41:25 43:23	start 42:1	subsection	46:14
six-month	42:9	14:24	system 22:22
			22:23 22:23



24:1 24:13	13:1 13:7	12:10 16:23	28:3 33:1
24:20 24:23	14:1 14:3	35:23	33:7 34:10
26:12 40:3	14:4 17:14	threshold	34:12 34:14
40:14 40:16	17:23 19:1	25:1	Tom 4:13
42:23 43:9	19:23 28:10	throughout	5:14 11:8
systems	29:10 29:12	27:3	15:20 18:2
41:10	29:15 30:14	throughput	28:24 29:22
<hr/>	30:17 30:22	22:20	totally
T	33:11 34:5	THURSDAY 4:4	29:18
taking 39:8	34:7 34:20	Thus 25:11	tough 30:9
49:1	36:15 36:22	timeframes	towards 46:3
talk 10:14	36:23 38:2	5:6	TPO 39:8
taxes 14:20	39:14 39:18	timely 44:8	39:24 40:6
15:4 31:12	39:20 39:21	titles 5:18	40:23 45:10
team 18:2	42:3 42:19	today 10:2	traffic
19:22 30:6	43:3 43:10	10:14 13:3	47:20 48:2
40:19 40:20	45:14 45:15	13:16 20:13	train 31:14
42:9 42:15	45:22 45:23	39:9 40:23	transact
49:1 49:5	46:7 46:11	41:2 42:4	4:24
technology	46:12 47:9	45:25	transactions
43:22 45:3	48:3 48:4	today's	26:15 26:21
telephone	49:7 49:22	10:20	transcript
4:22	thanks 30:5	toll 20:24	5:4
terms 20:2	That'd 34:4	21:6 21:16	transit
26:15 27:1	34:6	23:11 24:12	10:14 14:14
27:21	there's 30:8	26:11 26:13	14:25 36:17
test 22:14	31:5 31:18	27:2 32:7	36:20 37:4
22:19 24:25	41:12 48:24	tolling	37:9 37:10
tests 22:13	49:13	17:16 17:18	37:21 38:11
23:3	they're	18:7 18:13	38:14 38:21
thank 4:10	43:17	18:23 19:2	39:2 39:25
4:16 7:14	they've 46:1	20:2 20:17	40:3 40:7
7:15 7:25	third 13:12	20:18 21:3	40:8 40:13
9:20 10:4	13:20 14:5	21:7 21:10	40:14 40:16
10:9 10:15	24:10 26:17	21:15 23:12	40:21 40:25
10:16 11:8	26:22	26:19 27:22	41:3 41:9
	Thomas 6:18		
	9:4 9:5		

42:23 43:9	31:24 32:6	25:18 36:18	Vick 7:10
43:16 44:1	32:19 33:4	47:3 48:8	viewing
44:4 44:8	33:11 48:25	updated 20:6	20:11
44:12 44:15	tunnels	20:8 26:5	VII 15:8
45:9 46:1	42:24	updates 47:8	violation
46:15	turn 4:8	upgrades	26:18
transportati	13:6 13:22	45:4	Virginia 5:7
on 4:1	17:21 19:14	upon 27:1	14:11 14:18
18:19 18:20	19:21 36:19	32:7	14:22 18:19
21:20 37:2	39:6 39:13	utilization	38:24 40:18
37:13 38:6	41:11 42:17	42:25	vision 40:15
38:25 39:4	two-thirds	Utterback	voice 31:11
39:23 41:6	14:19	47:7 48:5	vote 13:25
42:6 44:18	typical	_____	14:19
Transportati	14:10	V	voted 37:23
on's 18:21	typically	_____	votes 14:8
travel 43:19	24:6	various	voting 7:13
tried 29:4	_____	23:14 27:2	14:10
trigger	U	VDOT 20:20	_____
23:17	_____	21:2 21:9	W
triggered	understand	23:10 23:16	WADA 40:14
23:21	31:16 39:8	24:5 25:1	41:10
truly 42:22	understandin	25:6 25:14	wait 43:20
trust 38:1	g 44:23	26:1 26:3	walk 19:15
38:7 38:15	undertaking	26:11 26:23	37:16
try 24:6	18:17	26:24 26:25	walkthrough
Tuck 5:23	underway	27:1 27:8	13:23
5:24 8:9	41:24 44:1	30:6 38:3	Wall 18:3
8:10 11:14	Union 38:19	38:7	website 5:5
11:15 16:1	unless 22:8	VDOT/HRTAC	we'd 10:11
16:2 19:4	49:12	47:3	week 48:18
28:12 28:14	unreliable	VDOT's 20:24	weeks 47:12
28:14 28:16	43:22	23:21	48:16
29:12 35:1	unsafe 4:20	version	
35:2	update 15:8	18:12 19:16	
tunnel 31:20	20:13 23:13	20:6	
		Veteran 4:7	



<p>welcome 10:7</p> <p>we'll 4:12 10:5 13:2 17:21 27:7 30:11 31:13 36:20 46:21 47:19 49:5</p> <p>we're 4:6 10:13 12:3 29:7 31:5 39:17 39:24 45:10 46:13 47:12 47:15 47:17</p> <p>West 5:19 5:20 8:2 8:3 8:6 11:10 11:11 15:22 15:23 34:22 34:23</p> <p>we've 7:13 21:4 22:2 27:4 29:3 29:4 29:5 29:19 47:11</p> <p>Whenever 25:5</p> <p>whereupon 27:8 49:23</p> <p>whether 22:4 22:15 22:19 28:1</p> <p>wholehearted 29:8</p> <p>wholehearted ly 29:20</p>	<p>who's 19:1 30:12 45:6</p> <p>who've 28:7 30:15</p> <p>wide 18:14</p> <p>William 5:25 8:11 11:16 16:3 35:3</p> <p>Williamsburg 10:10 45:9</p> <p>wish 36:14</p> <p>work 10:20 10:22 19:7 21:1 21:2 23:15 28:4 29:19 30:19 30:24 41:24 42:5 43:14 44:15 45:6 45:23 45:25 47:21 47:22 48:8</p> <p>worked 18:5 29:1 29:14 29:17 30:15</p> <p>working 38:3 40:19 41:25 44:20 44:22 44:24 46:14 48:12 48:12</p> <p>wrapped 30:11</p> <hr/> <p style="text-align: center;">Y</p> <hr/> <p>y'all 21:6</p> <p>yielded</p>	<p>42:11</p> <p>you'll 20:16 24:10 37:7</p> <p>yourself 7:18</p>	
--	---	--	--

